

SCL (Singapore) Conference 2025

“Transformation in the Infrastructure & Energy Sectors”

Thursday, 25 September 2025, 8.15am to 7.15pm

M Hotel Singapore, Banquet Suite at Level 10 - 81 Anson Road, Singapore 079908

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About this Conference

As the infrastructure and energy sectors in the region rapidly transform to keep pace with the blistering tempo of technological developments and changing perspectives towards meeting our energy needs, we explore the latest industry developments from a Singapore perspective.

What are some notable trends on how the industries have and will continue to evolve? How have dispute resolution frameworks in Singapore developed to support the infrastructure and energy sectors? Are strategies for legal risk management on infrastructure and energy projects keeping pace?

The Conference will feature four sessions which focus on:

- **Session 1** Energy Demands of Today and How This Shapes The Future
- **Session 2** The Dispute Resolution Framework in Singapore and its Role in Construction and Energy Projects
- **Session 3** Legal Risk Management from Cradle to Completion
- **Session 4** The (Perennial) Debate – Is Construction Technology Saving or Destroying Our Planet?

Join us at our Annual Conference as we explore these issues with eminent construction and energy law practitioners, senior inhouse representatives, and industry experts.

The Conference will close with our traditional networking drinks and canapes offering all participants the valuable opportunity to network and socialise.

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Who Should Attend

- Architects, developers, contractors, engineers, project managers, consultants, managing agents, management corporations and other professionals involved in the construction industry who deal with legal, regulatory and contractual issues
- Construction consultants
- Construction lawyers
- In-house counsel & legal officers working in the construction industry
- Law, building & construction academics and students

Continuing Professional Development



Practice Area: Construction Training
Training Level: Update
Public CPD Points: 7 (TBC)

BOA-SIA	TBC	SPM	TBC
PEB	TBC	SISV	TBC
RICS		6.5 Formal CPD Hours	
RICS members can obtain and submit CPD hours for attendance of SCL (Singapore) CPD activities. More details HERE			

Conference Programme

08.15	Refreshments & Conference Registrations	
08.45	CONFERENCE OPENING REMARKS Mr. Trevor Lam – Chair, Society of Construction Law (Singapore); Partner, TBH Global Services Pte Ltd, Singapore	
08.50	KEYNOTE ADDRESS	
09.20	“ENERGY DEMANDS OF TODAY AND HOW THIS SHAPES THE FUTURE” As Singapore and the region navigate rising energy demands from both industrial and digital sectors, the energy conversation is shifting from ‘transition’ to the more fundamental question of ‘supply’. Our panel of industry experts will offer insights into innovative strategies to meet the region’s current and future energy needs while continuing to foster sustainable growth and advance the green transition. Participants will gain valuable perspectives on the latest developments and opportunities ahead for the energy sector and the broader infrastructure landscape. Moderator: • Mr. Adrian Wong – Director, Head of Projects, Herbert Smith Freehills Prolegis, Singapore; Council Member, Society of Construction Law (Singapore) Speakers: • Ms. Jean Monson – Head of Infrastructure, Project Finance Asia, Asian Investment Banking Division, MUFG, Singapore • Mr. Vikram Vijayan – Head of Energy Commercial, Sembcorp Industries Ltd, Singapore	SESSION 1
10.50	Morning Break	
11.10	“THE DISPUTE RESOLUTION FRAMEWORK IN SINGAPORE AND ITS ROLE IN CONSTRUCTION AND ENERGY PROJECTS” Singapore has long established its position as a dispute resolution hub in the region. Much thought has been put into developing fair and efficient rules and procedures for the resolution of disputes in the region, and with the advent of the new 2025 SIAC Rules, it is an opportune moment to take stock of developments in the dispute resolution framework in Singapore. In this session, our distinguished panellists will discuss the various dispute resolution forums and whether they are truly efficacious in resolving energy, infrastructure and engineering disputes of various complexity and quantum, and whether more can be done to promote Singapore as a dispute resolution hub for construction disputes. Moderator: • Ms. Yvonne Foo – Partner, Harry Elias Partnership LLP, Singapore Speakers: • Mr. Christopher Chuah – Managing Director, Christopher Chuah Law Chambers LLC, Singapore • Mr. Lee Beng Tat, Benatt – Registrar, Singapore International Mediation Centre, Singapore • Ms Gloria Lim – Chief Executive Officer, Singapore International Arbitration Centre • Mr. Nandakumar Ponniya – Principal, Head, Dispute Resolution, Asia-Pacific, Baker & McKenzie Wong & Leow, Singapore	SESSION 2
12.40	Lunch Break	
13.40	INTRODUCTIONS & OPENING REMARKS BY CHAIR OF AFTERNOON SESSION Ms. Joanna Seetoh – Vice-Chair, Society of Construction Law (Singapore); Director, Legal & Compliance, Changi Airport Group (Singapore) Pte Ltd	
13.45	“LEGAL RISK MANAGEMENT FROM CRADLE TO COMPLETION” With infrastructure and energy projects being delivered in an increasingly complex business environment, management of legal and commercial risks is crucial for the success of the project. This session will provide a comprehensive overview of legal risk management, covering the entire life cycle from initial identification of a project to its completion and operation. The panel will discuss recent trends and developments in legal risk management, whilst reflecting on practical strategies for successful legal risk management. Moderator: • Mr. Kelvin Teo – Director, Drew & Napier LLC, Singapore; Council Member, Society of Construction Law (Singapore) Speakers: • Mr. Sathiseelan Jagateesan – Partner, Allen & Gledhill LLP, Singapore • Mr. Simon Hughes KC – Barrister, Keating Chambers, United Kingdom • Ms. Margarita Slavina – Chief Counsel, Verdant Energy, Singapore • Ms. Lydia binte Yahaya – Legal Counsel, SP Group, Singapore	SESSION 3
15.15	Afternoon Break	
15.35	“THE (PERENNIAL) DEBATE – IS CONSTRUCTION TECHNOLOGY SAVING OR DESTROYING OUR PLANET?” It has been said that “It has become appallingly obvious that our technology has exceeded our humanity”. With construction technology developing at significant pace, we are able to build bigger, and better. But does that come at the cost of harming the only planet that we have? Have we flown too close to the proverbial sun? In this debate, we will explore the dual-edged impact of modern construction technology on our environment. Hear from our speakers who have extensive experience working on projects involving use of cutting edge technology, and who will explore the pros and cons of the strides being made on the technological front. This debate will delve into these contrasting perspectives, examining whether modern construction technology is a saviour or a destroyer of our planet. Join us as we uncover the complexities and implications of this critical issue. Moderator: • Mr. Paul Sandosham – Partner, Clifford Chance Asia, Singapore Debaters: • Mr. Lee Baker – Senior Managing Director, Head of APAC Construction, Projects & Assets, FTI Consulting, Singapore • Mr. Chan Yong Neng – Treasurer, Society of Construction Law (Singapore); Partner, Pinsent Masons MPillay LLP, Singapore • Mr. Rohit Singhal – Chief Executive Officer, Masin Hydrocarbon FZC, UAE	SESSION 4
17.05	CONFERENCE CLOSING REMARKS Mr. Chan Yong Neng – Chair, 2025 SCL Singapore Conference Organising Committee	
17.15	Networking Drinks	

SCL (Singapore) Chair & Vice-Chair & Chair of Conference Organising Committee



Mr. Trevor Lam
Chair, Society of Construction Law (Singapore); Partner, TBH Global Services Pte Ltd, Singapore

Trevor Lam is the Chair of the Society of Construction Law (Singapore). Trevor has over 23 years of experience across the globe and is currently a Director of TBH's Asia business. He is a construction planner and delay expert.

His experience has been built on a variety of projects including data centres, airports, roads, rail, mixed-use developments, hospitals, shopping centres, oil & gas, power and sporting facilities.

Over his career, he has been engaged in the provision of independent expert analyses on extensions of time, disruption and acceleration. This has included the preparation of analyses, reports and acting as the Expert for litigation, arbitration, adjudication and mediation proceedings.

To stay current, Trevor continues to maintain a strong involvement in the delivery of live projects; planning works from conception to completion across a diversified client base including owners, contractors and subcontractors. As a result, it has helped in developing a wide-ranging perspective on construction issues that commonly arise.



Ms. Joanna Seetoh
Vice-Chair, Society of Construction Law (Singapore); Director, Legal & Compliance; Changi Airport Group (Singapore) Pte Ltd

Joanna is presently a Director (Legal & Compliance) in Changi Airport Group, with 17 years of experience as a disputes resolution practitioner. Having practiced in both Singapore and Hong Kong, Joanna frequently advised and represented clients as lead counsel in a variety

of international disputes, including rail and metro, power plant, solar plant, mining, integrated resorts, and commercial and residential building projects.

Joanna's accolades include being ranked in 2022 and 2023 as a Future Star in Construction by Benchmark Litigation Asia Pacific, in 2023 by Asialaw as a Notable Practitioner in Construction, in 2024 as one of the Singapore Business Review's Most Influential Lawyers under 40, and in 2025 by Legal 500 as a Next Generation Partner (Projects and Energy) and by Chambers & Partners as an Up and Coming practitioner (Construction: Domestic).

She is also accredited as a Fellow of the Singapore Institute of Arbitrators, and is amongst the inaugural batch of practitioners recognized as an Accredited Specialist in Building and Construction Law by the Singapore Academy of Law.



Mr. Chan Yong Neng
Chair, 2025 SCL Singapore Conference Organising Committee; Treasurer, Society of Construction Law (Singapore); Partner, Pinsent Masons MPillay LLP, Singapore

Chan Yong Neng is a construction advisory and disputes resolution specialist. He has advised on and acted in disputes across a wide range of infrastructure and energy projects locally and internationally, including offshore windfarms,

coal fired power stations, petrochemical refineries, process plants, rail lines and stations, tunnel boring projects, airport terminals and residential developments.

He has assisted clients in delivering projects, and resolving claims, in Singapore, Malaysia, South Korea, Japan, Vietnam, Indonesia, Australia, Philippines, Taiwan, Algeria, Morocco, South Africa and the Middle East. Yong Neng regularly acts in international commercial arbitrations and proceedings in the Singapore Supreme Court. He serves on Council of the Singapore Society of Construction Law and is an accredited specialist in Construction Law.

Session Chairs & Moderators (In Order of Appearance)



Mr. Adrian Wong
Director, Head of Projects, Herbert Smith Freehills Prolegis, Singapore; Council Member, Society of Construction Law (Singapore)

Adrian Wong is a seasoned energy and infrastructure lawyer. He is Head of Projects for the Herbert Smith Freehills Prolegis Formal Law Alliance, Adrian is qualified in both English and Singapore law. He has provided comprehensive

and integrated advice on all aspects of energy and infrastructure project development as well as in relation to acquisitions and disposals. These include advising equity sponsors investing into data centre projects; lenders providing project financing (and other forms of financing) to projects, EPC/GC contractors, equipment suppliers and O&M service providers. Adrian has had practical experience across Asia, having worked for clients on projects in Singapore, Indonesia, Vietnam, Malaysia, Thailand, Sri Lanka and Mongolia.



Ms. Yvonne Foo
Partner, Harry Elias Partnership LLP, Singapore

Yvonne Foo is Partner in Harry Elias Partnership LLP and Co-Head of the specialist Construction and Engineering, and Energy and Infrastructure practice groups. She is an advocate and solicitor of the Supreme Court of Singapore, Fellow of the Chartered Institute of Arbitrators (FCIArb), an associate mediator with the Singapore

Mediation Centre (SMC), and also an accredited adjudicator by SMC. With extensive experience in advising international, regional and local clients on construction-related disputes, Yvonne routinely assists her clients on a wide range of claims and issues. She also assists with the review, drafting and negotiation of construction contracts.

Apart from resolving construction disputes by various dispute resolution mechanisms such as arbitration, adjudication and mediation, Yvonne is also familiar with the Integrated Appropriate Dispute Resolution Framework which has recently been introduced in Singapore. Yvonne has been consistently ranked by various leading legal directories and independent publications for her expertise in construction law, including by The Legal 500 (Legalese) Asia-Pacific, Chambers and Partners Asia-Pacific, Asialaw Profiles, Benchmark Litigation Asia-Pacific and Doyle's Guide.



Mr. Kelvin Teo
Director, Drew & Napier LLC, Singapore; Council Member, Society of Construction Law (Singapore)

Kelvin Teo specialises in resolving complicated infrastructure, energy and resource disputes. Kelvin's practice focuses on renewable energy projects and sustainability. His sector expertise covers a variety of renewable projects such as solar, offshore wind, hydropower and geothermal projects. Kelvin's experience also covers nuclear power plants, refineries, mines, railways and expressways; civil works such as buildings, factories, soil remediation and foundation works, and even giant Ferris wheels. His practice includes advising on documentation for such projects. He has advised parties and projects in Singapore, France, Korea, Greater China, Taiwan, Middle East, Mongolia, Taiwan, Italy, Laos, Philippines, Indonesia, Malaysia, Thailand, Vietnam, US, Italy, and India, amongst others.

Kelvin is a Fellow of the Singapore Institute of Arbitrators and sits as an arbitrator, and has recently been recognised as a leading arbitration practitioner in The Legal 500 Arbitration Powerlist: Southeast Asia. He enjoys carrying out advocacy across the entire spectrum of dispute resolution - arbitration, adjudication, mediation, expert determination and evaluation, and litigation, both within and out of Singapore.

Kelvin has been recognised by a number of legal directories for his expertise in construction and arbitration. He is also a thought-leader on construction law and arbitration practice issues and sits on a number of professional bodies and panels.



Mr. Paul Sandosham
Partner, Clifford Chance Asia, Singapore

Paul Sandosham is a partner in the Litigation and Dispute Resolution practice of Clifford Chance and heads the Energy, Infrastructure and Resources (Disputes) practice for the region. He is concurrently the managing partner of Cavenagh Law LLP, Clifford Chance's formal law alliance partner in Singapore. Paul is on the roll of solicitors of England and Wales and is admitted to the Singapore Bar. He is qualified as a Chartered Arbitrator and is a Fellow of both the Chartered Institute of Arbitrators (FCIArb) and Singapore Institute of Arbitrators (FSI Arb). He is a Senior Accredited Specialist for Building & Construction and the chair of the SAL Law Reform sub-committee for construction. Paul has served as the secretary and vice-chair of SCL Singapore. Paul acts as counsel in court and international arbitration proceedings arising out of complex infrastructure, construction and energy projects across the globe. He is recognised in independent legal directories as a leading dispute resolution and construction practitioner.

Chamber (Singapore) and also serves on the BICAM Panel of Arbitrators (2023-2026), further solidifying his role in international dispute resolution. Beyond practice, he is a Fellow of the Chartered Institute of Arbitrators (CIArb) and currently President of the Chartered Institute of Building Singapore. His expertise is widely sought after, and he is a General Editor of the Singapore Construction Adjudication Review. For his contributions, he has been recognised as a Thought Leader in Construction (Lexology 2024, previously WWL), a Band 1 Construction Lawyer (Chambers Asia-Pacific 2015-2025), and Singapore's Top 100 Lawyers 2023-2025.



Mr. Lee Beng Tat, Benatt
Registrar, Singapore International Mediation Centre, Singapore

Benatt Lee spent more than 12 years in private legal practice with a large law firm in Singapore, engaging in both commercial deals and litigation. He was a member of the Faculty of Law of the National University of Singapore, lecturing on contract law, company law and securities regulation.

He has extensive experience in the financial industry as an investment consultant with a leading US investment consulting firm, advising endowments, foundations, international non-governmental organizations, sovereign wealth funds and evaluating both traditional equity and hedge funds, private real estate and distressed debt funds for clients' investment, before taking on the role of Head of Strategic Initiatives, Legal and Compliance in a fund management company. He is currently the Registrar of the Singapore International Mediation Centre and concurrently an Adjunct Professor of the National University of Singapore's Law School. Mr Lee holds law degrees from the National University of Singapore and Columbia University, an M.B.A. from the University of Chicago and is also a CFA charter holder.

Speakers (Alphabetical by Surname)



Ms. Jean Monson
Head of Infrastructure, Project Finance Asia, Asian Investment Banking Division, MUFG, Singapore

Jean Monson joined MUFG in 2019 and is based in Singapore. Jean is the Head of Infrastructure of Project Finance Asia at MUFG Bank Ltd. Jean is an experienced UK-qualified lawyer and investment banker having advised clients in the UK and Asia Pacific over the last 17 years. Jean is a

market leading debt infrastructure professional in the international debt capital markets and private bank market. At MUFG, Jean has advised, originated and executed numerous award-winning transactions in energy and infrastructure. Prior to MUFG, Jean was a debt originator in Barclays Capital's Debt Capital Markets team in London and Singapore. Before moving into investment banking, Jean started her career in Freshfields Bruckhaus Deringer LLP (London) as a lawyer.

Jean is a renown thought leader in Energy, Infrastructure and ESG. She is a regular speaker and contributor to international platforms, including the Organisation for Economic Co-operation and Development (OECD), Asia Pacific Loan Market Association (APLMA), IJ Global, Project Finance International (PFI), Moody's, International Project Finance Association (IPFA), W.Media and has curated podcasts at MUFG. Jean is an APAC judge for the IJ Global Awards 2025. Jean is also an alumni of Bloomberg New Voices, a global database of senior female experts in business and finance across Bloomberg's media platforms. Jean is a qualified Solicitor of England and Wales and holds a Masters in Law from Brasenose College, the University of Oxford (United Kingdom) and 1st class honours in Law (LLB) from Bristol University (United Kingdom). Jean has completed the University of Cambridge Sustainable Finance course and holds a CFA Certification in ESG: Investing in ESG. Jean is the Chairperson of the IPFA Asia Council. Jean is a contributor and guest speaker for universities, IPFA and Green Finance courses.



Ms. Gloria Lim
Chief Executive Officer, Singapore International Arbitration Centre

As the Singapore International Arbitration Centre's (SIAC) Chief Executive Officer, Gloria Lim works closely with the Chairman and the Board in formulating and fulfilling the vision and strategies for SIAC, and is responsible for the overall management and operations of the institution. Gloria was previously the Director

of the Legal Industry Division in Singapore's Ministry of Law and concurrently held the statutory appointment of Director of Legal Services, heading its Legal Services Regulatory Authority. As Director of the Legal Industry Division, she oversaw the development of Singapore's legal sector, as well as the development and promotion of the international dispute resolution regime in Singapore. In 2008, Gloria was awarded the Public Administration Medal (Bronze) for her contributions as General Manager of the Community Mediation Unit.

In 2016, she was awarded the Public Administration Medal (Silver) for her contributions as Director of the Legal Industry Division. Gloria also headed the Singapore delegation involved in the United Nations Commission on International Trade Law (UNCITRAL) Working Group II (Dispute Settlement) discussions from 2019-2021. Gloria is experienced in legal policy, alternative dispute resolution and community mediation. She graduated from the National University of Singapore (NUS) and is called to the Singapore Bar. She also holds a Graduate Certificate in International Arbitration from NUS and an LL.M from Harvard University.



Mr. Christopher Chuah
Managing Director, Christopher Chuah Law Chambers LLC, Singapore

Christopher Chuah is a leading construction and dispute resolution lawyer with over 30 years of experience in litigation, arbitration, and statutory adjudication. Recognised as one of Singapore's top construction lawyers, he has acted in high-profile infrastructure and construction disputes across Asia, including power plants, transport

infrastructure, and commercial developments.

Christopher has appeared as leading counsel in numerous reported High Court and Court of Appeal cases on construction law in Singapore. An accredited adjudicator under the Building and Construction Industry Security of Payment Act 2004 (SOP Act), he also serves as an arbitrator on the Main Panel of Arbitrators at SIAC and AIAC. Christopher has been appointed as an arbitrator and committee member at the Asia Pacific International Arbitration



Mr. Nandakumar Ponniya
Principal, Head, Dispute Resolution, Asia-Pacific, Baker & McKenzie.Wong & Leow, Singapore

Nandakumar Ponniya is a principal in Baker McKenzie Wong & Leow and heads the Dispute Resolution Practice of Baker McKenzie in Asia Pacific. Over the last 25 years, Kumar has handled high-value and business-critical disputes for governments,

state-owned enterprises, global industry leaders and other multinational corporations across industry sectors such as construction & engineering, renewable energy, oil & gas, technology, financial services and international trade. He has had conduct of international arbitrations involving all the major arbitral rules including ICC, SIAC, HKIAC, AIAC, BANI, UNCITRAL and ICSID; with hearings in multiple jurisdictions in Asia-Pacific, Europe and the Americas.

Apart from acting as counsel, Kumar has also been appointed as an arbitrator - both chair and party appointed - in institutional and ad hoc arbitrations. He is a fellow of the Chartered Institute of Arbitrators and is an adjunct professor at various academic institutions in Singapore and abroad.



Mr. Sathiaselvan Jagateesan
Partner, Allen & Gledhill LLP, Singapore

Sathiaselvan Jagateesan is Co-Head of Allen & Gledhill's Construction & Engineering Practice. His area of practice encompasses transactional work and disputes concerning construction, engineering and infrastructure projects in Singapore and around the region.

Sathia is ranked in Band 1 for Construction in Chambers Asia-Pacific and as a Leading Individual for Construction in The Legal 500 Asia Pacific. He is a board member of the Building and Construction Authority.

Sathia is recognised as a Senior Accredited Specialist in Building and Construction Law by the Singapore Academy of Law, is a Principal Mediator with the Singapore Mediation Centre, has been appointed as arbitrator in international and domestic arbitrations and as an adjudicator under the Security of Payment Act.



Mr. Simon Hughes KC
Barrister, Keating Chambers, United Kingdom

Simon Hughes KC is a senior KC at Keating Chambers, with a well-known international arbitration practice and a focus on infrastructure, energy and on/off-shore construction disputes in the Middle East and India and in East Asia and Australia (particularly projects and clients with a connection to Singapore, Malaysia, Seoul and

indeed various states within Australia).

Simon is very well-known for his advocacy and tactical lead in major arbitrations. He also sits, in specific high-value matters, as arbitrator (or on dispute boards). He also has a strong commitment to thought leadership, and is now (with Sir Vivian Ramsey and Piers Stansfield KC) the editor of Keating on Construction Contracts (12th edition, 2025); he edits the Construction Law Reports; and he is co-author of Understanding the FIDIC Red and Yellow Books (now in its 3rd edition). He is consistently referenced as a leading silk in Construction, Energy and International Arbitration in the directories.



Mr. Lee Baker
Senior Managing Director, Head of APAC Construction, Projects & Assets, FTI Consulting, Singapore

Lee Baker is a planner and delay analyst with extensive international expertise, gained over the last 20 years. He is recognised in Who's Who Legal's premium list as one of the world's leading International Arbitration Expert Witnesses. Mr. Baker trained as a construction planner and

now provides clients with comprehensive planning, delay analysis and project risk management solutions for a wide range of sectors within the construction industry.

Mr. Baker has been appointed to prepare expert reports and regularly advises clients on dispute avoidance and resolution. He has extensive international experience with high-value mega-projects across a wide range of industry sectors. These include power generation, aviation, rail, high-rise buildings, oil and gas, prestige retail, and commercial developments. Mr. Baker's geographical experience includes projects located in China, India, Indonesia, Malaysia, Mozambique, Pakistan, Qatar, Republic of Ireland, Russia, SAR Hong Kong, Singapore, South Africa, United Arab Emirates and United Kingdom.



Mr. Rohit Singhal
Chief Executive Officer, Masin Hydrocarbon FZC, United Arab Emirates

Rohit Singhal is a leading expert in construction and engineering disputes, with over 27 years of international consulting and management experience. As the Founder & CEO of Masin, he has guided the firm to become a globally recognized consultancy with over 250 experts across nine countries. Under his leadership,

Masin has been ranked among the Top 10 globally in construction arbitration and Top 27 across all industries by the Global Arbitration Review (GAR) Expert Witness Power Index.

Rohit has appeared as an expert witness in over 70 international construction arbitrations, specializing in delay forensic analysis, quantum assessments, and technical matters. His extensive expertise has earned him recognition as one of the Top 10 Influential Construction Dispute Experts by Construction Week Middle East and a place in the Construction Power 100 List for 2022 and 2023. He also received the Outstanding Expert of the Year Award (IAEE, UAE) and is recognized as a Thought Leader in Arbitration by Who's Who Legal. With a background as CEO and Project Director for a multinational EPC firm, Rohit has managed large-scale engineering projects exceeding \$5 billion. His strategic insights continue to shape Masin's innovative approach, including the development of an AI-driven platform that enhances construction claims and arbitration processes.